



**Louise Laflamme**  
**Independent**

Age: 59

Rosemère, Quebec, Canada

Director since November 2008

**Main areas of expertise:**

- Corporate / public sector management
- Finance / risk management
- Financial markets and services
- Human resources

**Career profile**

Louise Laflamme is a Corporate Director. She was Executive Vice-President and Advisor to the President and Chief Executive Officer of the Montréal Exchange Inc.<sup>(1)</sup> until her departure on June 30, 2008, after 11 years with this exchange dedicated to the development of the Canadian derivatives market. In this capacity, Ms. Laflamme served as Chief Financial Officer and was also responsible for human resources and administration. Her professional background includes 12 years at the accounting firm Raymond, Chabot, Martin, Paré & Associés<sup>(2)</sup> and various internal audit and financial management positions at companies in a number of sectors. An accountant by training, Ms. Laflamme has been a member of the Ordre des CGA du Québec since 1977.

**Role on the Board of Directors of the Bank and its committees**

Board member

Member of the Audit and Risk Management Committee

Member of the Human Resources Committee

**Reporting issuers and public and parapublic corporations**

Director

*(during the past five years)*

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Role on boards and committees

*(as at October 31, 2011)*

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(1) Further to the combination of Montréal Exchange Inc. and TSX Group Inc. on May 1, 2008, this company is now called TMX Group Inc.

(2) The accounting firm Raymond, Chabot, Martin, Paré & Associés is now named Raymond Chabot Grant Thornton L.L.P.