



**Gérard Coulombe**  
**Independent**

Age: 64  
Sainte-Marthe, Quebec, Canada  
Director since February 1994

**Main areas of expertise:**

- Commercial and corporate law
- Corporate / public sector management
- Financial markets and services
- Governance

**Career profile**

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Gérard Coulombe is a Senior Partner of the law firm Lavery, de Billy, L.L.P., where he practices commercial law. From 1977 to 2007, he was Senior Partner at Desjardins Ducharme, L.L.P., where he chaired the board of directors from 2000 to 2007. From 1972 to 1977, he was responsible for negotiating international tax treaties on behalf of the Department of Finance Canada. He is a member of the board of directors of the Club de hockey Canadien, inc. He also serves on the boards of the following subsidiaries of the Bank: FMI Acquisition Inc., National Bank Life Insurance Company, National Bank Group Inc., National Bank Acquisition Holding Inc. and National Bank Trust Inc. Mr. Coulombe is actively involved in several charitable organizations, particularly with the Canadian International Organ Competition. He has a Diploma of Law from University of Ottawa and attended Oxford University in the United Kingdom on a Rhodes scholarship. Mr. Coulombe was called to the Quebec Bar in 1969 and was appointed Queen's Counsel in 1992.

**Role on the Board of Directors of the Bank and its committees**

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Board member

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Chair and member of the Conduct Review and Corporate Governance Committee<sup>(1)</sup>  
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Member of the Human Resources Committee<sup>(1)</sup>

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**Reporting issuers and public and parapublic corporations**

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Director / Trustee <i>(during the past five years)</i>	Role on boards and committees <i>(as at October 31, 2011)</i>
Cominar Real Estate Investment Trust      2007 to date	<ul style="list-style-type: none"><li>• Member of the Compensation Committee</li><li>• Member of the Nominating and Corporate Governance Committee</li></ul>

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(1) Mr. Coulombe was appointed a member and Chair of the Conduct Review and Corporate Governance Committee and a member of the Human Resources Committee on April 4, 2012.